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DEFINING THE FUTURE

# Mobile: what next?

First Tuesday, Zurich

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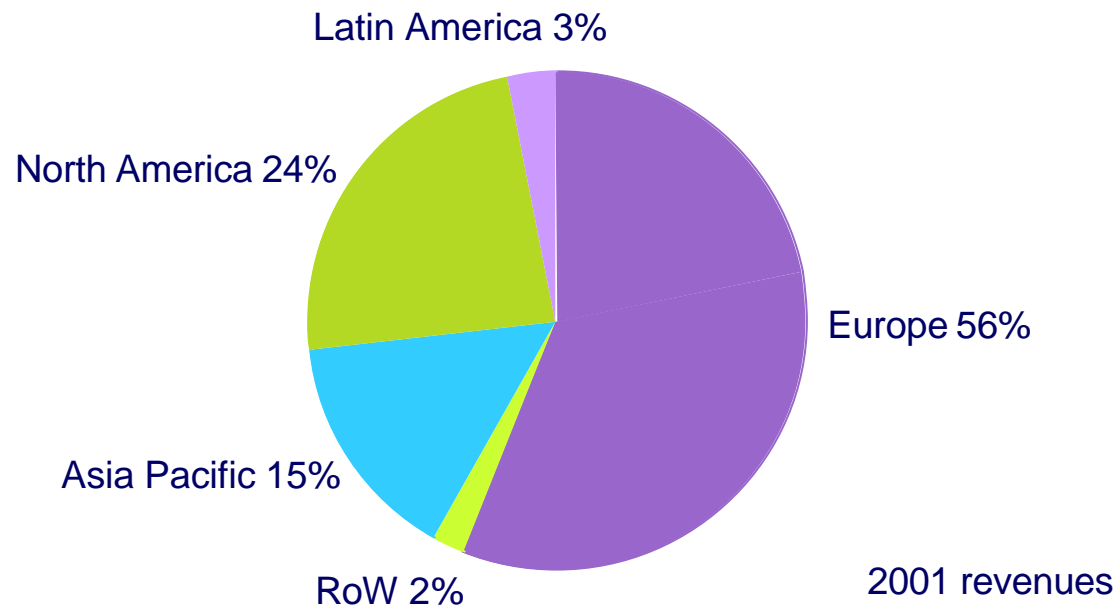
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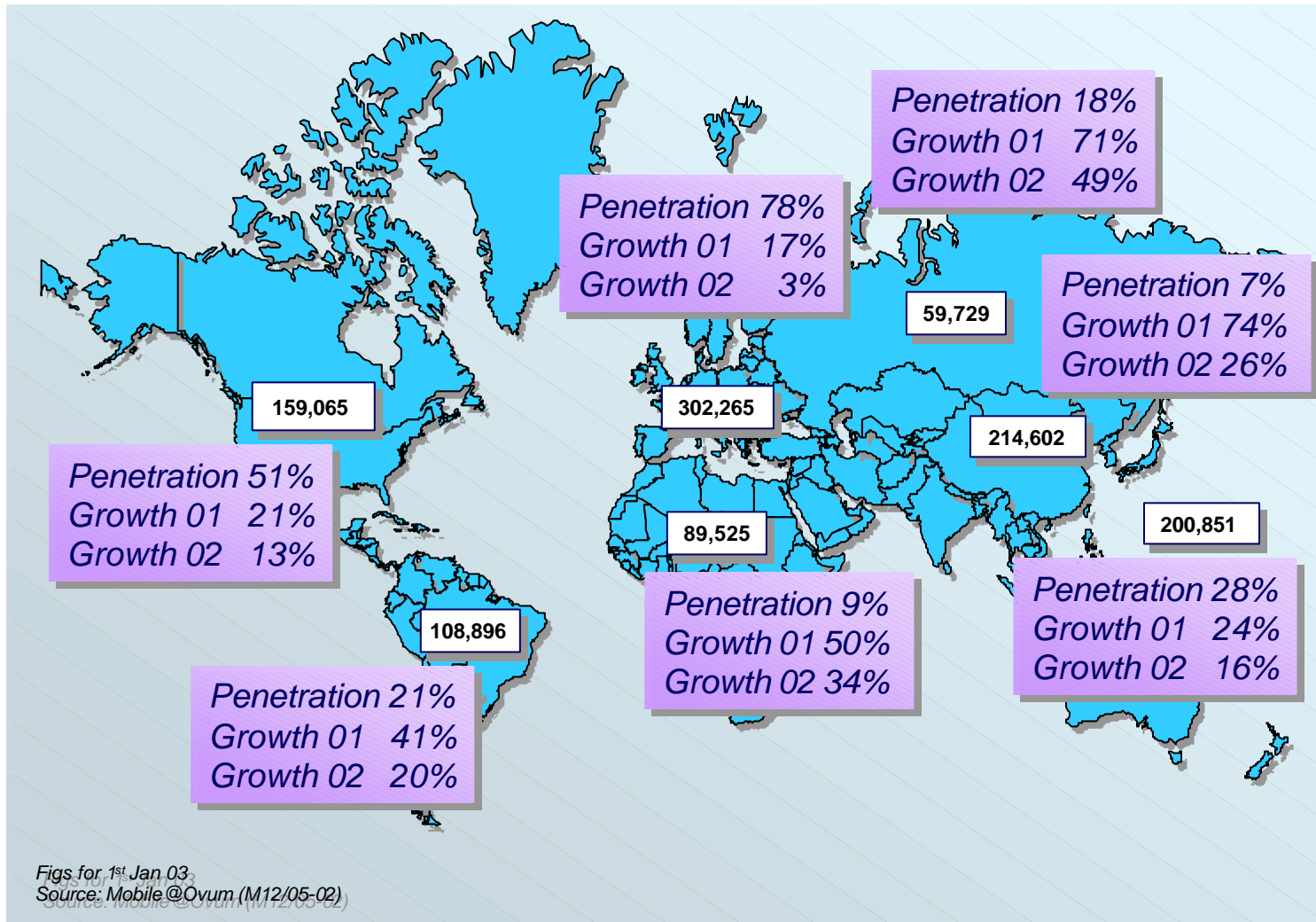
10 September 2002

[www.ovum.com](http://www.ovum.com)

- Largest technology sector analyst based outside the US
- Telecoms, software, IT services
- \$30m sales, 200 staff
- London HQ, Boston, San Francisco, Seoul, Melbourne



# Wide variation in mobile penetration / growth



Longer term, new growth will materialise



... post digestion

## Short term, no room for manoeuvre



*Source: The Italian Job*

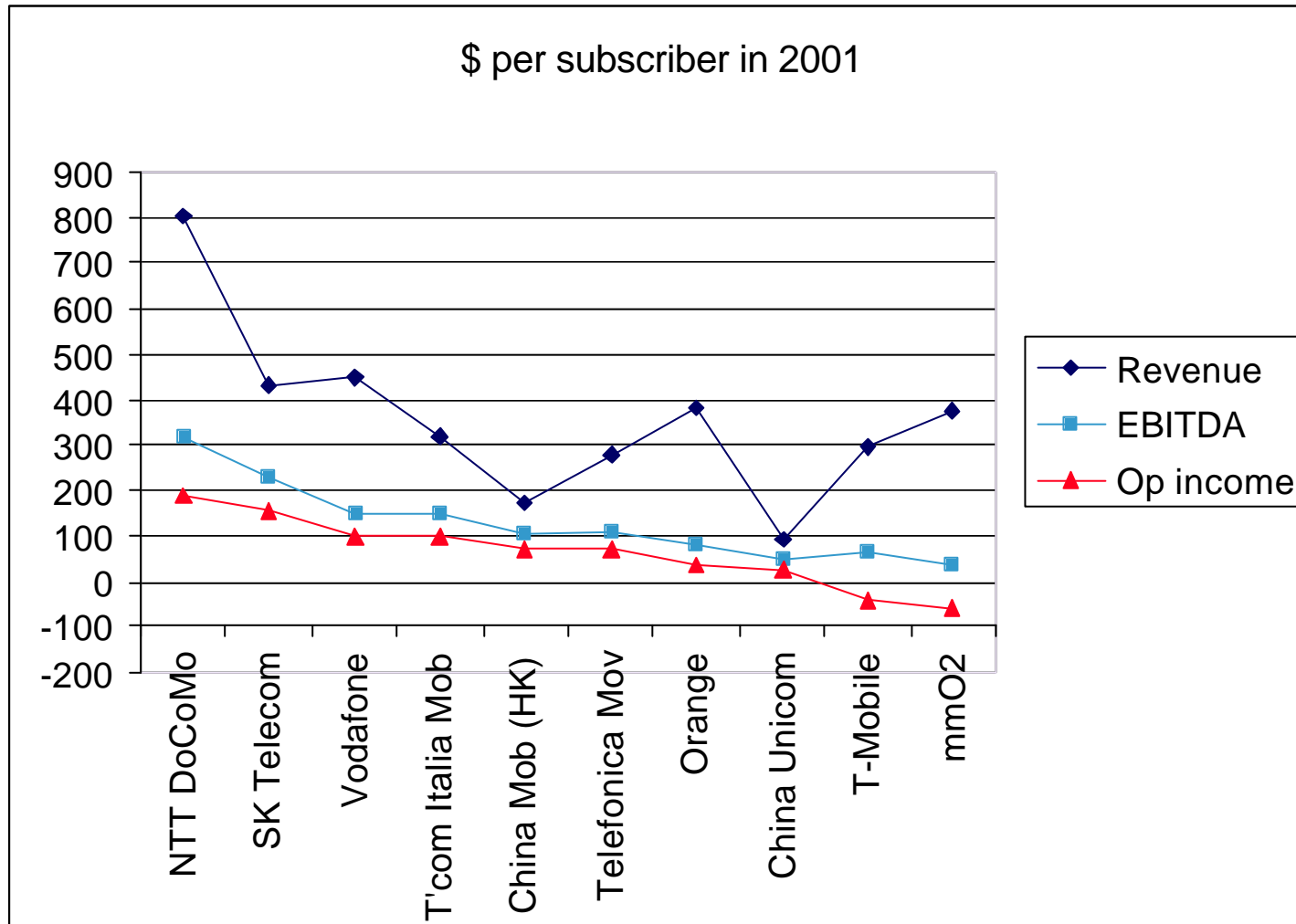
## Welcome to single digit growth

For example: *Is Vodafone a “utility”?*

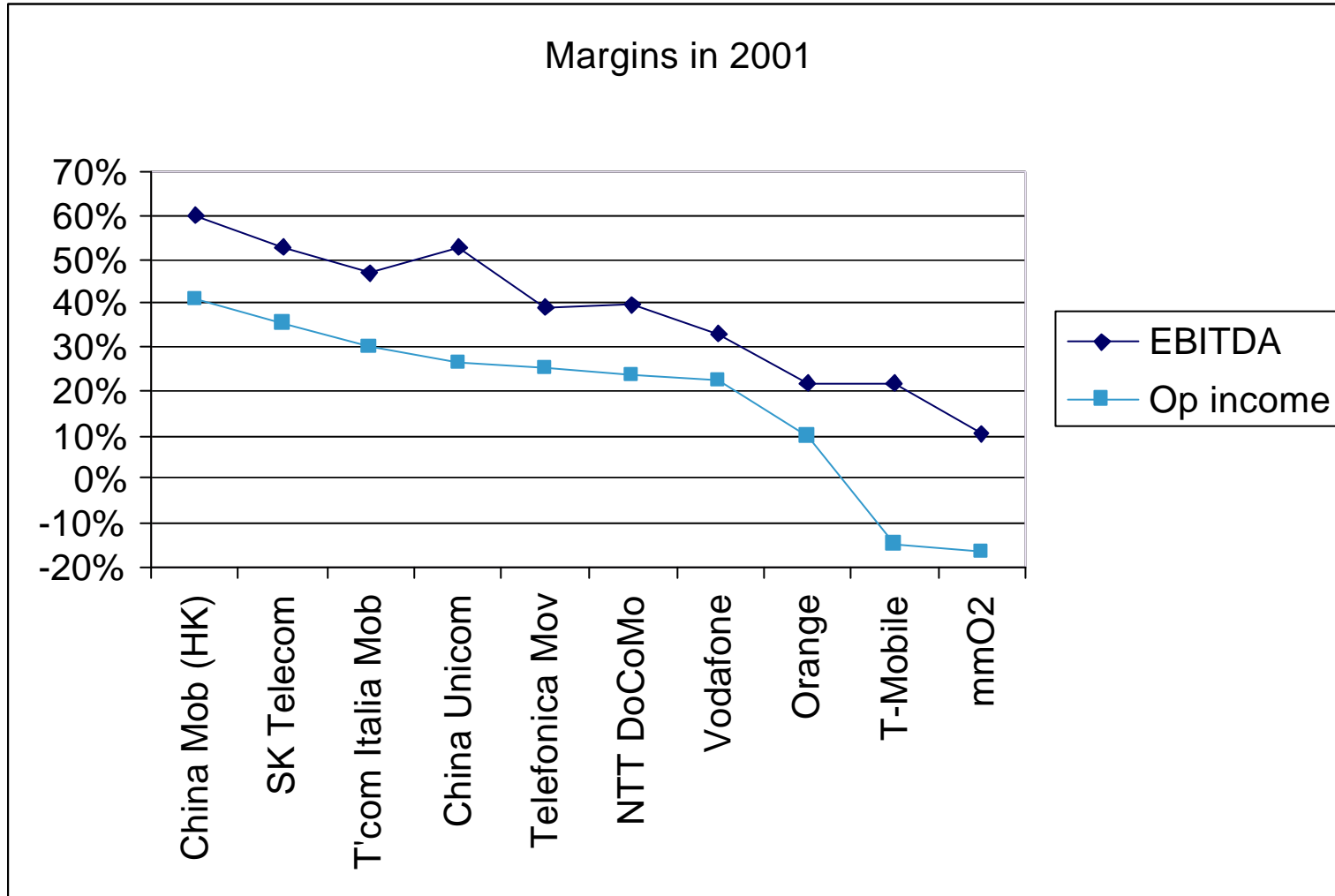
- Organic growth was just 9% in YE 3/02
- 10% pa subscriber growth is expected for the next two years
- Even if ARPU *doubles* over the next 10 years, this is just 7% compound annual growth
- Current market cap = 2.4x revenues, or 30x free cash flow
- These are much higher ratios than a utility

Even today, wireless companies are not over-valued!

# Profit per subscriber



# Profit margins

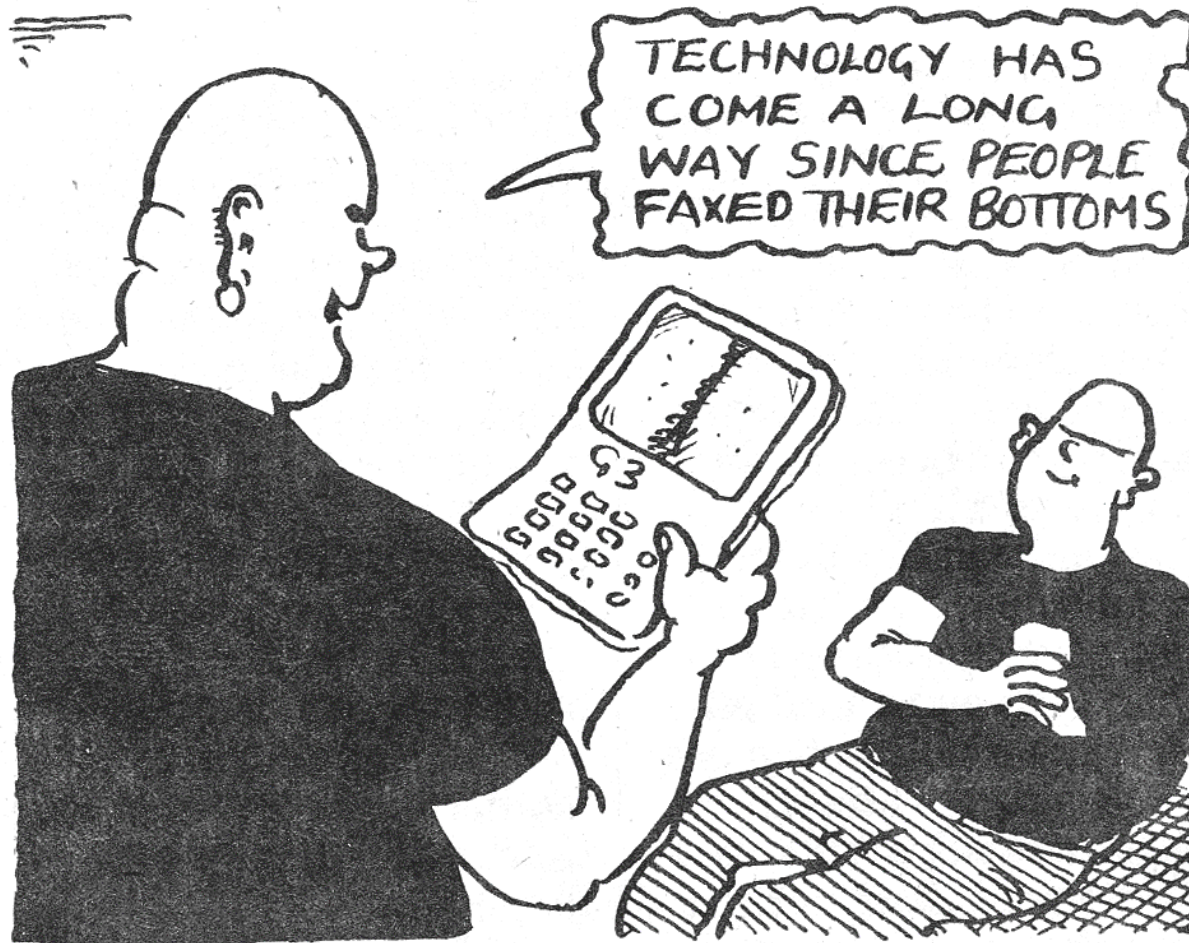




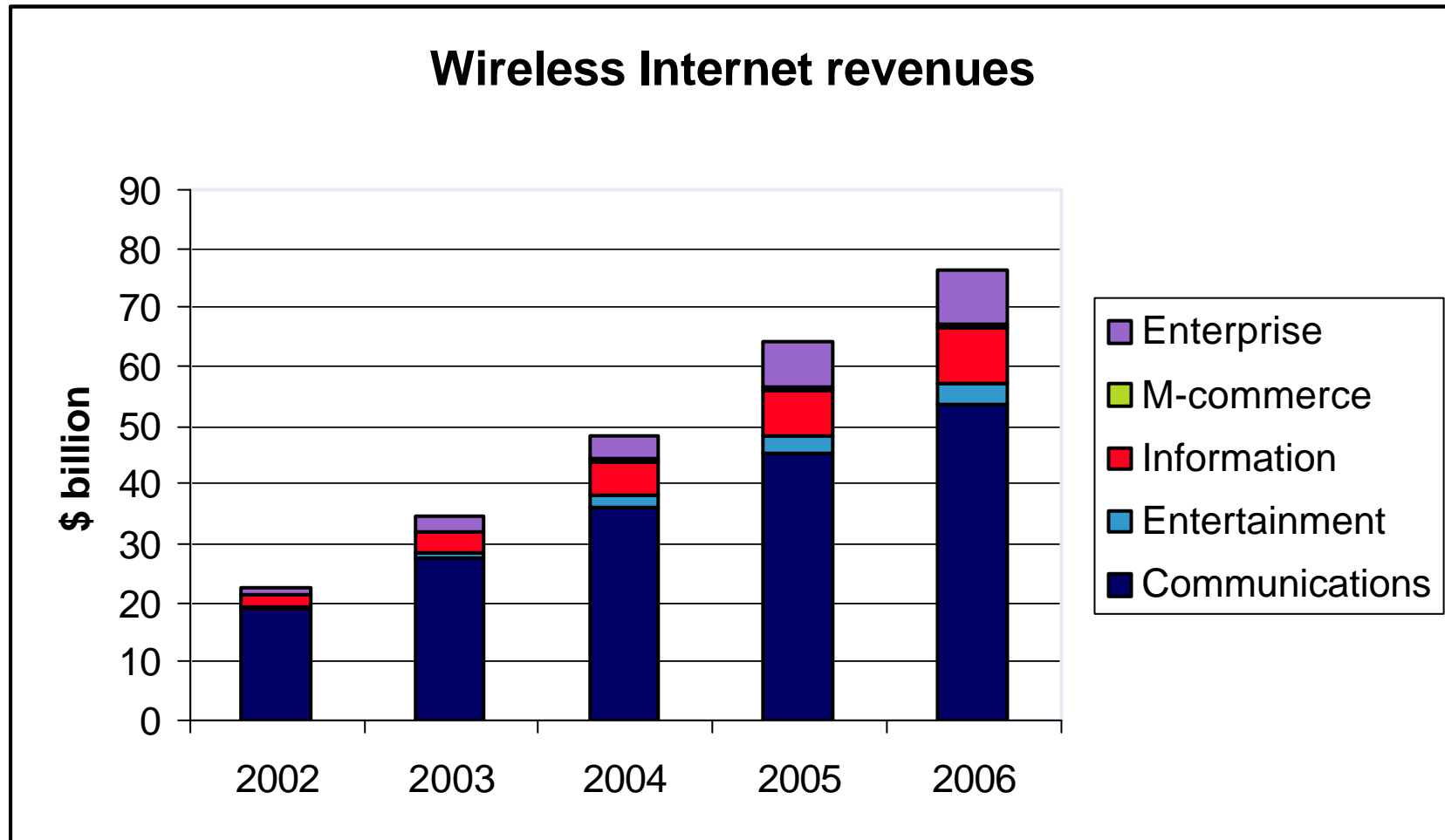
## Consolidation is inevitable in Europe

- It's a game of scale, and probably not much differentiation
- Large countries will support three operators
- Often the incumbent subsidiary + Vodafone subsidiary + ANO
- Consolidation is likely in Germany, Italy, Netherlands and the UK
- Smaller countries will support two operators
- But ... expect more virtual service competition

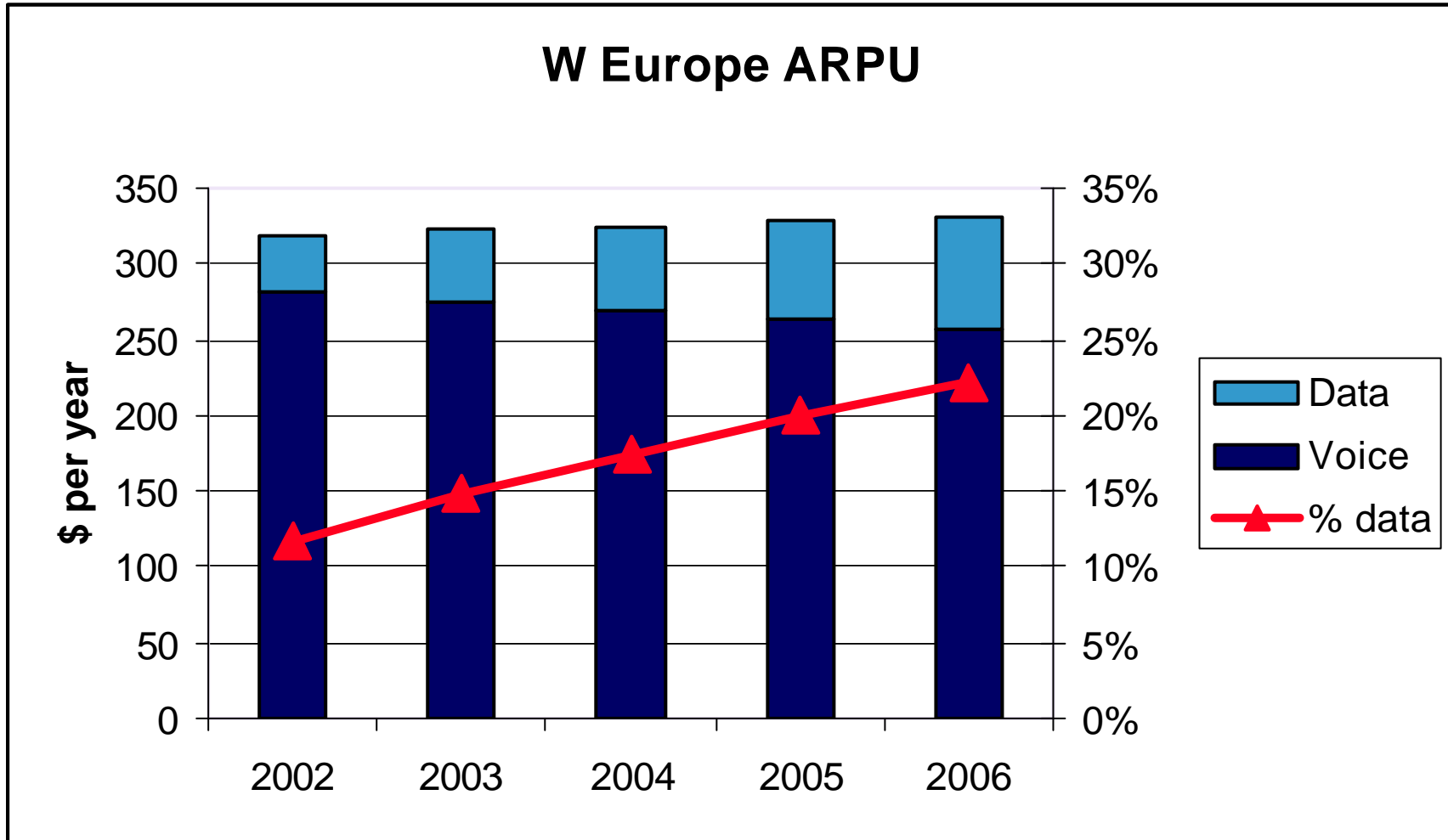
## No confidence in multi-media applications



# Global Wireless Internet revenues



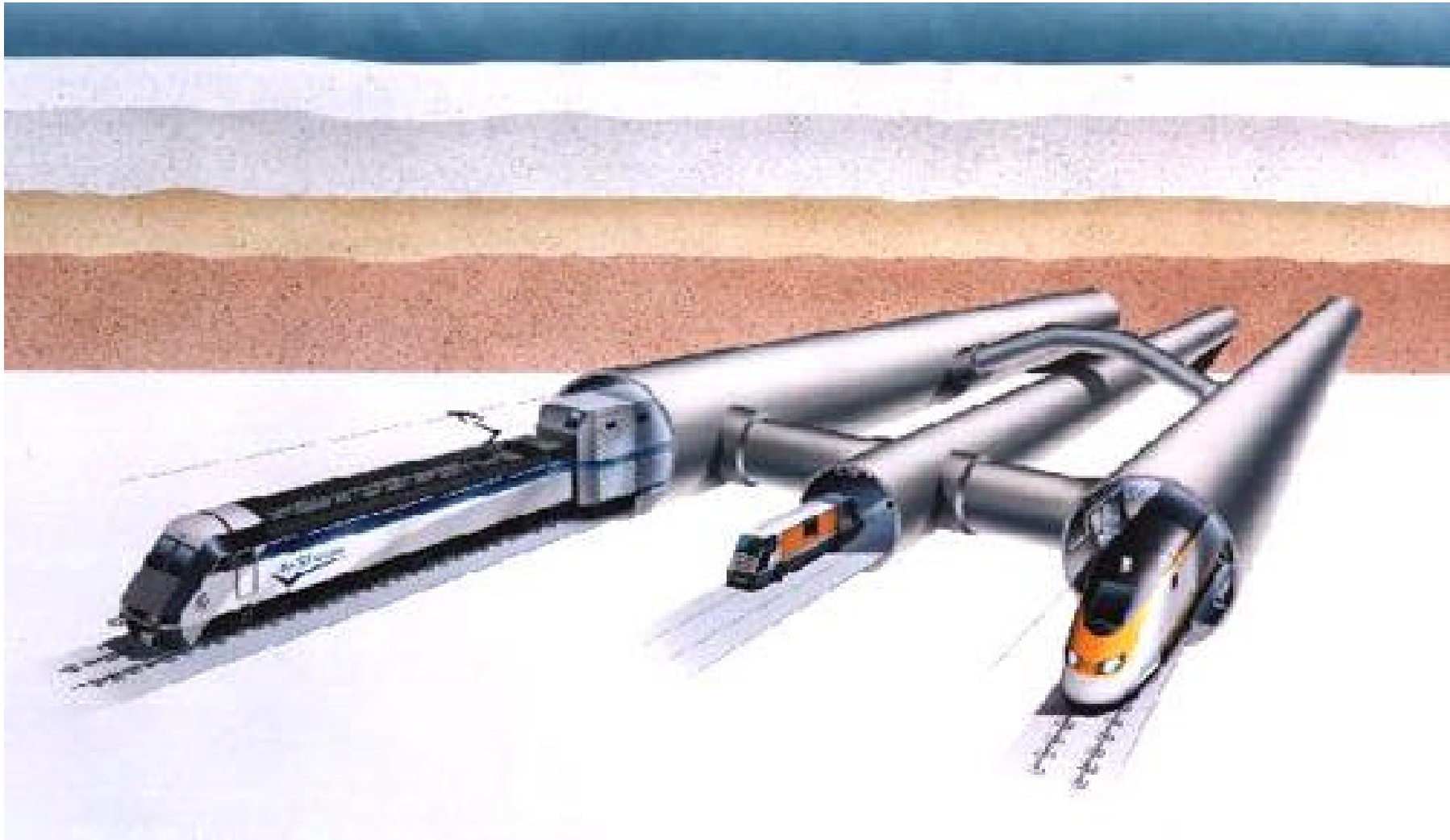
# The impact on ARPU



Operator = hypermarket



## 3G - have we been there before?



# Operators are stranded between strategies

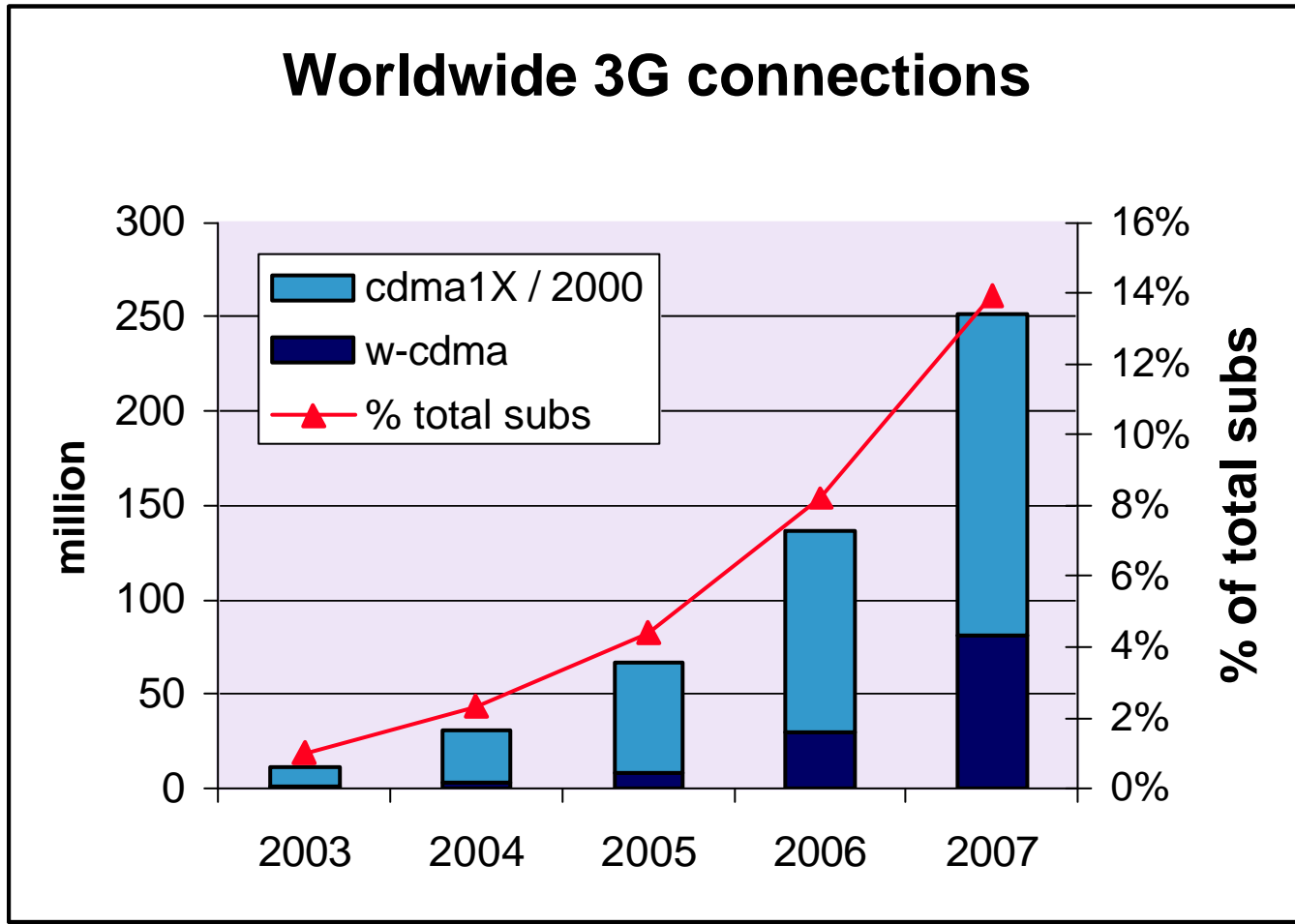


- Coverage requirements
- No cheap, simple 3G phones

- Low credibility
- Limited access to capital

**Need more degrees of freedom to go forwards**

# 3G prospects look poor



Source: Ovum July 2002





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Be patient !



## Presentations

- > [Julian Hewett](#)
- > [Brian Potterill](#)

# MOBILE LIFE: The realistic scenarios

Presenting Partner:



Forum Partners:



Knowledge Partner:

